South

African

Football

Association





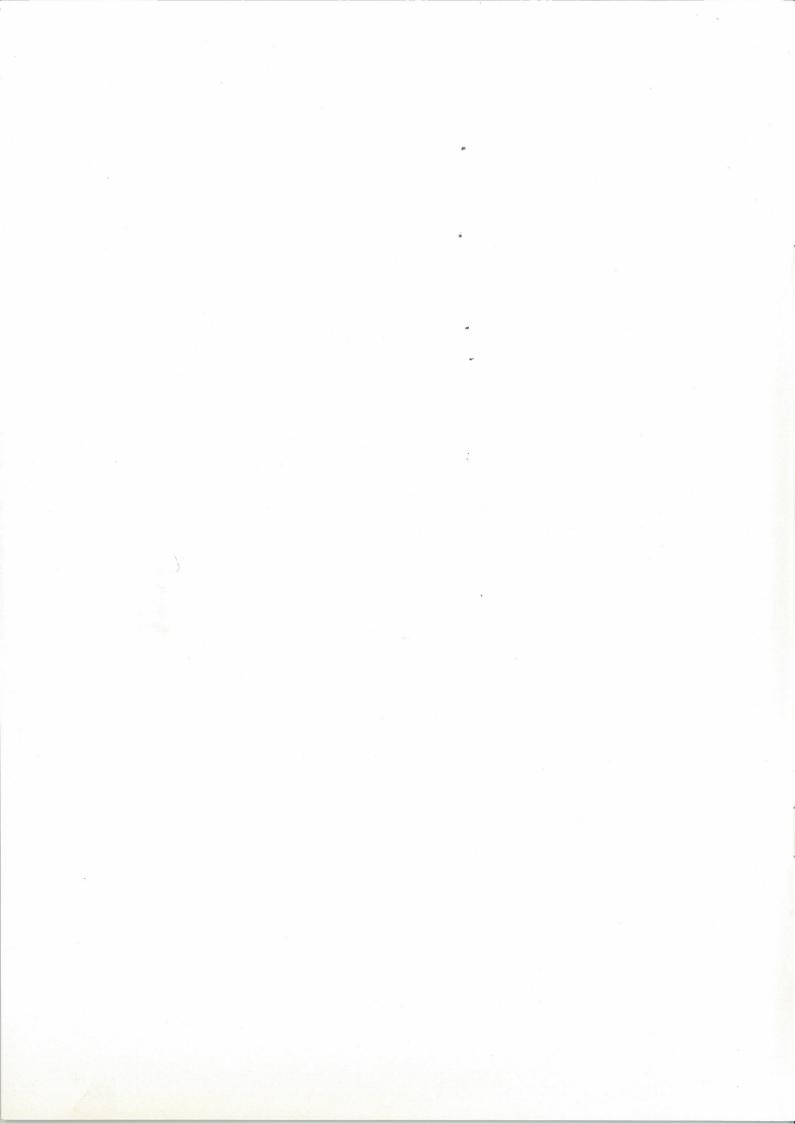
Annual Report 1996-1997



Annual Report

South African Football Association

1996-97



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PRESIDENT'S ADDRESS

Address of Molefi Oliphant President of SAFA to the Annual General Meeting of SAFA 27 September 1997

Introduction

The Executive Committee Members of SAFA, Colleagues from Provinces, the League, Associate Members, distinguished guests and SAFA staff, it gives me great pleasure to announce the opening of this historic Annual General Meeting of the South African Football Association.

This meeting is historic because it comes at a time when South African football is experiencing momentous changes and unprecedented success.

This meeting is historic because it is here where we are going to give effect to these many changes and celebrate the great achievements.

This meeting is historic because it will be remembered for laying out the blueprint for the future of South African football over the next five years.

This meeting is historic because it will reinforce the fact that we have brought about these achievements and changes through our own efforts, illustrating our ability to guide this association to even greater heights on our own.

Achievements

The combination of all the support and encouragement we received as well as the challenges we faced had the practical effect of moving us closer to realising our true potential. The quantum leap we have experienced is evidenced by our momentous qualification for the 1998 World Cup Finals, an accomplishment probably unequalled in the history of football anywhere in the world. It took only five short years of internationally competitive soccer to enable us to reach this goal.





PRESIDENT'S ADDRESS

Since our inauguration in January 1997 we have also seen the most successful staging of the Nelson Mandela Inaugural Challenge in which we played against the powerful Netherlands national team and achieved a respectable result. Our international standing is such that we were also able to secure a visit by one of the most talented international football stars of all time - Ruud Gullit - who was utterly amazed by the depth of our football talent. He even promised to make a return visit to our country in the near future.

We showed the world that we are a force to be reckoned with when we played against one of the most enduring football powers in the world, the English national team - and nearly defeated them on their home ground. We were the first African team to score a goal against England at home. Our historical record shows that we are more than up to the challenge of the overseas football powers.

This year also saw the emergence of another South African football success story - our Under-20 national team - piloted by coach Shakes Mashaba. This team took South African football where it had never been before - to the Finals of a FIFA tournament. We qualified for the second most important FIFA tournament after the World Cup by beating Africa's best and went to Malaysia to participate in the FIFA-Coca Cola World Youth Championships. All congratulations go to Shakes Mashaba and his team for the standard that they set in qualilying for this tournament.

We have also managed to develop a culture of accountability by encouraging the vigorous participation of our executive members in the affairs of the association. The lively democratic debates within the Executive Committee meetings have warmed my heart. It was gratifying to see this vibrancy in our executive and it has instilled in me a confidence in the future of our association, knowing that there will always be such strong and concerned interest in the affairs of the organisation.

With these achievements illustrating our technical skills at their best, we scaled a few heights on the administrative front by establishing a highly successful transition from the old administrative system to a new one where merit counts and professionalism is the order of the day. While we are still experiencing some difficulty brought about by a lack of financial resources, we have moved

sufficiently to support the many technical achievements over the past nine months. We have installed the long-awaited Director of Coaching this past July and regularised the functions of many other departments which had previously felt neglected. The administrative infrastructure required to support our achievements is enormous and we shall continue to strive to improve on this front.

In the midst of all this activity, potential sponsors have courted us with zeal because of their confidence in the new professionalism evident in the association.

We are negotiating historic partnerships with several sponsors and have been able to conclude agreements with two significant suppliers to the senior national team.

We brought on Volkswagen, SA as the official ground transportation supplier to Bafana Bafana and signed a contract with South African Airways for it to become the official air transportation supplier to the team. The value of these two agreements amounts to several million rands over the next three years. We applaud these companies for their display of confidence in our sport at this time.

We have also had many fruitful discussions with other football associations around the world, and signing agreements with some whilst securing the promise of more to come in the near future. We have concluded co-operation agreements with the KNVB of the Netherlands and the DFV of Germany. We hope to include many more in the future.

We are truly pleased by the commitment that has been shown by all those whom I have mentioned before. When we began our term of office we articulated a vision for this organisation and we have done our best to move it in that direction. We now face the daunting task of showing the world that we are even better than we have manifested so far. We must show that we can now stand shoulder to shoulder with the best in the world. We must say to ourselves that we can do better. In other words, we need to articulate a new vision.

It is appropriate for us to chart that new vision now because we have gone such a long way towards achieving the initial goals we set for our



PRESIDENT'S
ADDRESS

selves. We must do so now because it is always important to readjust our vision as approaches our initial goal. I would like to caution that there must always be some distance between what we currently face and our long-term vision if we are to create the kind of movement which is so necessary in the effort to better ourselves and the game which we all love so much.

The Theme for the Future

It is in this spirit that I would like to encourage us to adopt a new approach that uses the motto "Local Development - World Class Performance".

At the centre of this new approach is the development of our provincial structures. Our provinces have given birth to our stars from the most tender ages to the most experienced campaigners. We must see fit to place the health and strength of our provinces at the core of our developmental efforts. In order to achieve this, we must do the following.

We must promote the material well-being of our provinces to create a self-sustaining environment where talent continues to flourish and competitiveness is continuously raised to a higher standard.

We must make all our provinces viable entities that can oversee the administration, promotion and development of our sport to even greater heights than before.

We must pay equal attention to the development of football administrators who can create durable football structures and whose capacity is of a sufficiently high calibre so as to run any event whether it be local, national or international.

We must strive to develop what the well-known management strategist Stephen R. Covey describes as principle-centred leadership in our provinces so that we remain issue-oriented and not personality driven. This approach will help us weather any storm that may arise in this transition toward greater unity. A principle-centred approach to football administration can take us to that next level of unity that tolerates diversity and individuality, but also respects the team-centred nature of our sport and allows both to proliferate and promote the long-term vibrancy of our sport. A principle-centred approach allows for the necessary

flexibility and improvement whilst giving us that stability and security that we so desperately need in our lives.

We must be able to feel comfortable with the succession process in our structures by adopting this style of leadership because it does not take a title for us to be effective. Influence comes about as a result of others believing that they have some influence over you and they repay that by providing vou with a similar level of influence over them. It is this give-and-take which distinguishes excellent leadership from ordinary leadership.

We must strengthen the foundation to produce excellence. "Local Development - World Class Performance" will take us to the next step in the hierarchy of international football competition. It is through this method that we will be successful at the 1998 World Cup. It is through this method that we will be able to clinch the World Cup 2006 for South Africa. We must strengthen our provinces. We must provide the resources to take them to the next level of performance.

The Challenges

However, as we look into the future, we see many challenges. None of these challenges are too daunting to overcome but we must take these up with the most serious of intentions if we are to succeed in our quest to become the best football nation in the world.

As a matter of priority our focus must be on:

- Womens football
- Under-17 Development programme
- Well-oiled provincial programmes
- Establishing/Strengthening the Delimitation and Audit Committee
- Improving the involvement of families and the community
- Focusing on improvements in sports medicine



PRESIDENT'S

Thank You

Before we proceed to the next item on the agenda I would like to take this opportunity to thank the National Executive Committee of SAFA who have been with me and supported me from that fateful day January 23, 1997 when our term of office began.

I wish to thank all the provinces for the tremendous support they have given us because without them we could not have had the truly successful Soccer Indaba that was held in April 1997. Without the provinces we also could not have developed the enormous football talent which has brought us the international recognition which we now enjoy.

I wish to thank the staff of SAFA who have laboured long and hard to turn into reality the many plans we have laid for this association.

I sincerely thank the NSL and the PSL for their strong support and the professionalism they displayed in guiding the sport to its great professional heights over the past year.

I am truly grateful to the government for its continued support and encouragement in pushing us to live up to our capability. We have been able to take up the challenge they gave us and we came through with shining colours.

I would like to acknowledge the tremendious contribution of Irvin Khoza and Danny Jordaan in finalising all major internationals i.e. the matches against England, the Netherlands, France and Brazil. Their efforts saved the Association several millions of Rands which would have been paid to match agents. The International Board also contributed in the area of sponsorship and other promotional activities of the organisation. To these gentlemen my sincere thanks.

In conclusion I wish the in-coming Executive the best of luck and may God give them strength to serve our people.

I thank you All

Molefi Oliphant President



FIFA

International Football Federation President: Joao Havelange General Secretary: Joseph S Blatter

CAF
Confederation of African Football
President: Issa Hayatou

Organisational Structure

National Teams

- Bafana Bafana
- Under 23 (Olympic Squad)
- Under 20 (Youth)
- Under 17 (Youth)
- Under 14
- Women's

SAFA

General Secretary: Mustapha Fahmy

SA Football Association President: Molefi Oliphant CEO: Danny Jordaan

Affiliates

Provincial Members

Gauteng

Vaal Southern Transvaal Western Transvaal Northern Transvaal

North West

North West

Mpumalanga

Eastern Transvaal Far Eastern Transvaal Highveld Lowveld

Northern Province

GNSFA GNEFA

Free State

Eastern Free State Northern Free State Southern Free State

Kwa-Zulu Natal

Zululand Southern KwaZulu Natal Northern Natal Natal Midlands

Eastern Cape

Border Eastern Province Transkei

Western Cape

Western Province Southern Cape

Northern Cape

Griqualand West Namagualand

Associate Members

USSASA

United School Sports Association of SA

SASSU

SA Student Sports Union President: Floyd Mbele

SAIFA

SA Indoor Football Association Fran Hilton Smith

SAWFA

SA Women's Football Association Secretary: Gloria Brown

SAFCA

SA Football Coaches Association President: Evans Moabelo

SAFMA

SA Football Medical Association Victor Ramathesela (Rep)

SAFA-RC

Referees Commission Sylvester Ndaba

Special Members

NSL

National Soccer League President: L Taunyane

PSL

Premier Soccer League CEO: Trevor Philips

First Division

Second Division

CEO'S REPORT

The position of CEO was created during a period when exceptional challenges and demands on the South African Football Association were being made. It is with great pleasure that I present this first CEO's report on the activities of SAFA.

(i) Administration

This report is the result of an initial organisational review instituted by the President and carried out during the month of June 1997. It was considered important to identify the key areas of change at every stage of the process of transformation. The objective was to achieve a new basis of governance for the South African Football Association as well as a new Head Office Administration.

The Pickard Commission concluded that personal relationships and individual interests rose above the interests of SAFA and that the administration displayed apathy towards less lucrative aspects of the sport.

The SAFA Council accepted the recommendation (Pickard) that a Chief Executive Officer should replace the secretary general and that the position of President become an honorary, elected position.

The South African Football Association is committed to providing the football community

with sound administration and an ethos of development towards excellence in play.

This committment will only become a reality upon completion of the refining process - the process of the redefinition of SAFA.

The pain of a hurtful past cannot be healed in the wink of an eye or the snap of a finger. We have not yet reached the end of the road which leads to a healthy organisation. We have only reached the end of the beginning.

CEO's Report on the Activities of the Association

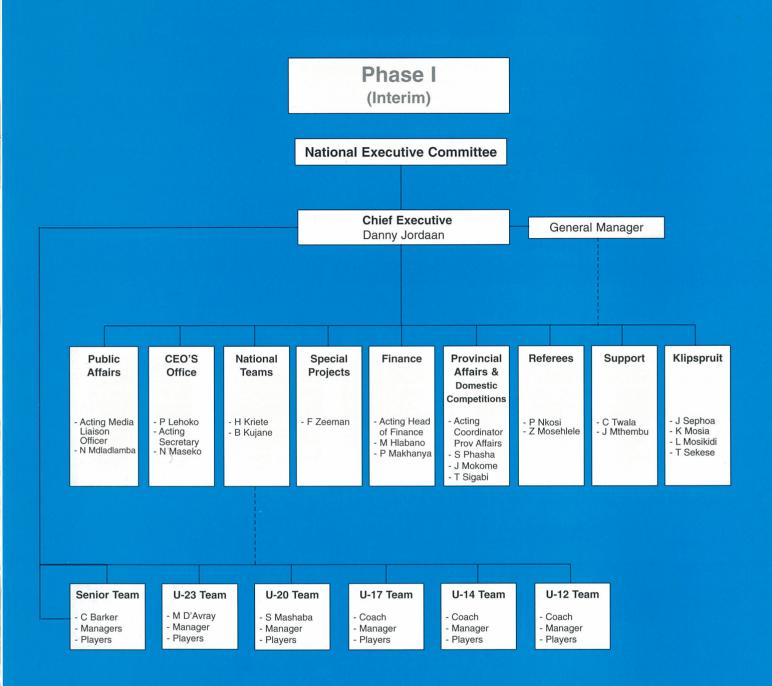


Staff

Staff members were given contracts to provide stability during the restructuring which was neccessary to achieve the administrative structure within the required time frames as set out in the following three pages.







Action Plan Action Plan for implementation and completion of tasks for transformtion of the administration. Here follows a breakdown of implementation and completion of tasks. Task Jun Jul Aug Sep Oct Nov Dec Revise constitution, delegating authority to CEO X Appoint Acting Secretary to CEO X Establish interim management structure X Appoint Acting Head of Finance X X Appoint Director of Finance Handover finance to CEO

Phase II

Chief Executive Officer

CEO's Office Staff

Personal Assistant Office Manager Office Assistant

Team Manager Driver Receptionist

General Manager

Office Manual Dev Special Projects Legislative Watch HQ Supervisor

Physical Plant Info Systems

Director of Finance

Manage all financial affairs

Devise & manage

Accounting System

Asset Management

Audit Liaison

Sponsorship Acquisition

Director of Marketing & Commercial

SAFA Branding and Marketing Systems

Football Promotion

Public Affairs & Finance

Football Rights Negotiations

Design and Implement Marketing Strategies

Director of Coaching & Education

Oversee all coaching activities

National Team Coaches

Coaching Education

Scouting

Maintenance of High Playing Standards

Protocol

Director of Competitions & Provincial Affairs

Domestic Contest Rules

Players Relations

Discipline and Arbitration Matters

Oversee the running and administration of all Competitions

Director of Referees

Direct all Referee Activities

FIFA Rules

CAF Rules

Referee/Linesman Supervision

Referee/Linesman Education



The Executive Committee: Front left: V Baartjes, D Jordaan, M Oliphant, P Govindasamy, B Kujane, A Abercrombie Back: M Mohammed, D Nkuna, J Makhongoza, O Molatedi, Z Dunywa. Insert: I Khoza. Absent: L Taunyane, G Ndlovu and A Nkosi

0 M M I T T E E

National Executive Committee

The National Executive Committee has been restructured in terms of the recommendations of the Soccer Indaba to achieve the following:

- representativeness (i)
- democracy (ii)
- (iii) accountability
- transparency

The members will represent clearly defined constituencies:

National

- 1 President
- 2 Vice Presidents
- 1 Vice President (President of the NSL)
- 6 Additional Members
- 4 NSL Representatives (inclusive of the PSL)

I would like to thank the executive for remaining focussed on the need to transform and promote South African football in spite of tremendous criticism, pressure and name calling. Your efforts have led to the creation of an organisation which can lead football confidently into the next millenium.

Provincial

- 9 Provincial Representatives

Committees

The Sub-Committees of SAFA consist of members from the National Executive Committee, Provincial Affiliates and co-opted individuals (for specialised purposes). These Committees ensure the successfull implementation of decisions of the National Executive Committee as well as tasks prescribed in terms of the constitution.

1. Finance and Staff Matters

Mr V Baartjes (Convenor)

Mr M Oliphant

Mr D Jordaan

Mr B Kujane

2. International Board

Mr M Oliphant (Convenor)

Mr D Jordaan

Mr V Baartjes

Mr L Taunyane

Mr I Khoza

Mr A Abercrombie

3. Legal

Mr A Abercrombie (Convenor)

Mr P Govindasamy

Mr M Mophosho

Chief M Nonkonyane

4. Disciplinary

Mr P Govindasamy (Convenor)

Mr O Molatedi

Mr R Mogashoa

Mr S Sebapu

Mr J Makhongoza

Mr S Nkumane

5. Appeal

Mr A Abercrombie (Convenor) Chief M Nonkonyane Mr M Mophosho

Mr R Stonehouse Mr T Malaza

6. Schools and Tertiary

Mr Z Dunywa (Convenor)

Mr B Kujane

Mr D Jordaan

Mr D Nkuna

Mr J Shube Mr T Makana

Mr W Manong

Mr B Sitharparsad

Mr S Thwala

Mr S Lebeko

2 Nominees USSASA

2 Nominees SASU

Esselenpark Nominee

2 NSL Nominees

7. Development Trust

Mr R Vice (Convenor)

Mr D Jordaan

Mr V Baartjes

Mr K Motaung

Mr A Monyemore

Mr C van Niekerk

Mr D Kennealy

Mr L Taunyane

Mr I Khoza

Nominee from Transnet

8. Constitution and Rules

Mr A Abercrombie (Convenor)

Mr D Nkuna

Mr M Mohamed

Mr P Govindasamy

Mr G Ndlovu

Mr 0 Molatedi

9. Protocol and Ceremonies

Mr O Molatedi (Convenor)

Mr D Jordaan

Mr B Kujane

Mr B Chetty

Mr P Vaaltyn

Mr A Nkosi

NSL Nominee

10. Referees

Mr S Ndaba (Convenor)

Director of Referees

Mr P Govindasamy Mr J Sono

Mrs N Tsichlas

Mr Z Mosehlele

Mr R Shaik

Mr C Morodi

Mr W Dlamini

11. Technical Committee

Director of Coaches (Convenor)

All National Team Coaches

Mr D Jordaan

Mr Z Dunywa

Mr B Kujane

Dr V Ramathisela

2 SAFCA Nominees

SAWFA Nominee

1 USSASA Nominee

1 SASU Nominee

12. Security and Gate Control

Mr I Khoza (Convenor)

Mr B Kujane

Mr D Thidiela

Mr P Ntombela

Mr V Baartjes

Mr D Nhlabathi

Mr M Selolo

Mr J Makhongoza

13. Competitions

Mr M Oliphant (Convenor)

Mr V Baartjes

Mr B Kujane

Mr R Mahlalela Mr A Nkosi

Mr R Paul

Mr M Mohamed

Mr E Du Plooy

Mr M Selolo

Mr S Lebeko Mr J Monnakgotla

Mr T Makana

Mr C Goliath

Mr P Mabula

Mr S Sebapu

Mr R Makhadi Mr R Mogashoa

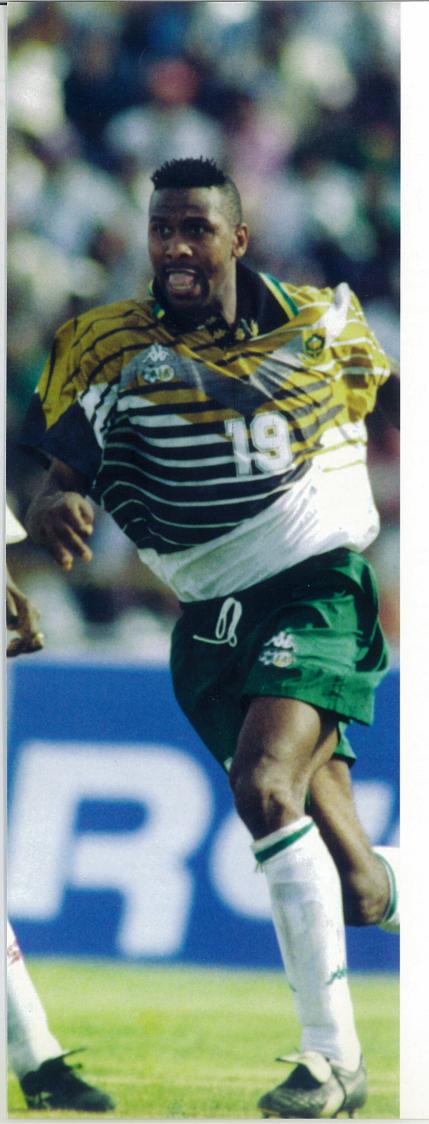
Mr B Zulu

Mr D Soko Mr D Nhlabathi

Mr E Mtshatsha

Mr S Pila





Professional League

The Soccer Indaba proposed the establishment of a cooperative partnership between SAFA and its Special member NSL/PSL. This process will be further strengthened by the increased representation of the NSL and the SAFA executive from 2 to 4 members. And on the International Board from 2 to 3 members.

The positive and constructive exchanges with the CEO of the League, Trevor Philips, assisted greatly in the transformation of the past patterns of non-cooperation.

The restructuring of the Second Division and the creation of provincial Leagues under the control of SAFA requires the attention of the Council.

We would like to express our sincere thanks to the officials of the NSL/PSL, the Board of Governors and the clubs for this support.

Finance

The department of finance will become the priority area of focus immediately after the AGM because:

- (1) the constitution and legal position of the post of director of Finance will be established.
- (2) the role and function of an elected treasurer will be terminated.

Interim Steps

- A seconded person from a leading auditing firm will assume the position of Director of Finance (3 months).
- 2. The position will be advertised on 30 September 1997.
- 3. The process of receipt of applications, of interview and appointment will be finalised on or before 30 November 1997.

INTERNATIONAL

(ii) International Affairs

International Board

FIFA

The South African Football Association has strengthened its relationship with the international controlling body of football.

In terms of this relationship we have achieved the following results:

- * FIFA Congress in Zurich, Switzerland
- * Voted Best Mover in FIFA in 1996
- * Qualified for the Under 20 FIFA World Youth Championship in Malaysia
- * Qualified for the FIFA Confederation Cup in Riyadh, Saudi Arabia
- Qualified for the FIFA World Cup Finals in France

SAFA has the resposibility to clarify three areas of activity relating to:

- (i) Players' agents
- (ii) Match Agents
- (iii) Transfer of players

Herewith we set out the FIFA regulations in respect of these matters.

(i) Players' Agents

Regulations governing players' agents (in force since 1st July, 1994)

They stipulate:

- Definition of a player's agent
- Conditions and procedure for the issue of a licence
- Rights and duties of:
 - Players' agents
 - Players
 - Clubs

2. How to grant a licence

- (a) Written request by candidate to national association.
- (b) Candidate may have no position in the national association, club or organisation connected with them.

- (c) Decision by national association whether request is admissible after
 - interview with candidate regarding knowledge of:
 - football regulations
 - civil law
 - general capacity for advising players.
- (d) The interview has to be conducted by an official designated by the national association and has to be attended by a second representative from the federation.
- (e) FIFA issues checklist for interviews.
- (f) Decision by the national association whether conditions under point "a" have been fulfilled. If not, candidate may request 2nd interview.
- (g) If outcome positive, information to candidate and transfer of file to FIFA and confederation.
- (h) Decision by FIFA whether licence will be granted. No recourse against this final decision.
- (i) If positive
 - Bank guarantee of CHF 200,000 (Swiss bank) from candidate.
 - Access only by FIFA to cover possible claims from any parties from contracts concluded through the agent.
- (j) Issue of licence to agent (strictly personal, non-transferable).
- (k) Publication of list of FIFA licensed players' agents.

3. Rights and duties of players' agents

(a) Rights

- Contact players who are no longer under contract with a club.
- Representation of players who request him to negotiate and/or conclude a contract on his behalf.
- Management of affairs of players who request him to do so, subject to a written contract having been signed (two years' period, may be renewed by agreement of both parties).

(b) Duties

- Observation of Statutes and Regulations.
- Every transaction conforms to above Statutes and Regulations.
- No approaching of players who are under contract with a club.



T N A I N T E R N A I 0 L F I S A F A R

4. Possible sanctions (by FIFA) against players' agents

- (a) Caution
- (b) Fine
- (c) Withdrawal of Licence

This is an area which requires immediate and urgent attention in view of the many unauthorised and illegal operators in the South African market.

The second area requiring attention is that of the Match Agent.

(ii) Match Agents

The employment of agents or intermediaries in the arrangement of matches shall be permitted.

Agents or intermediaries who arrange matches between teams from the same confederation must be officially recognised by the confederation in question.

Agents or intermediaries who arrange matches between teams belonging to different confederations must possess an agent's licence issued by FIFA.

FIFA shall be entitled to intervene to enforce agreements concluded between agents or intermediaries and teams with which they are contractually bound only in the following cases:

- (a) if the match or tournament at the source of the dispute involves teams from different confederations;
- (b) if the agent or intermediary in question holds a FIFA licence.

(iii) Transfer of players

The following is a list of the most important interpretations:

- The validity of a transfer contract between clubs, or an employment contract between a player and a club may not be made conditional on the positive outcome of a medical examination nor on the granting of a work permit, any clarification required and other necessary steps must be taken before the contract is agreed.
- 2. National Associations must receive the original International release certificate within 30 days after it has been received by telefax.

If the fax is not confirmed by the original within 60 days then the player remains provisionally qualified for a period of a year. After a year the provisional qualification becomes definite.

- 3. Players and Associations that contravene the return of players after international matches are subject to financial sanctions.
- 4. Ending an international career:

 If a player no longer wishes to play for the national team then he must express the wish to leave the international squad in writing to the national association.

Such communications must be made before the selection period has ended and not after the player has already been nominated for a match.

International Transfer of Players

The extent to which South African football has become part of the process of globalisation is evident in the player movement into and out of our country.

(a) Foreign Players in South Africa up to and including August 1997.

1996: 78 1997: 38 Total: 116

(b) South African players transferred to clubs overseas.

1996: 12 1997: 51 Total: 63

The above figures do not include players transferred prior to 1996. The shift in the greater movement of South African players out of the country to pursue careers overseas will have a negative effect on the growth and development of football in the country. This matter requires our urgent attention.



5. Players with dual nationality: Any player who is eligible to play for more than one national association (i.e. holds dual citizenship) is only considered bindingly qualified for one association after he has actually played his first international match within the framework of an official competition (of any category).

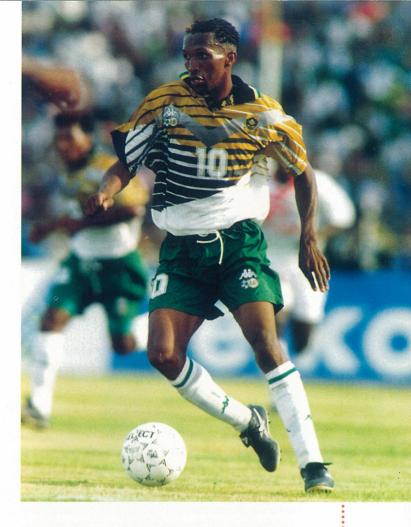
If a new state is recognised on the basis of a decision by the international community, i.e. UNO, the same procedure is applicable. This means that a player, regardless of possible earlier matches played for his previous country, must decide himself whether he will play for the national team of his previous country or for that of the newly recognised state (e.g. formerly for Yugoslavia, now for Croatia).

The player's choice is only considered final when, after the recognition of the new state, he actually plays for one of the two teams in an official match. During this match he must actually play, for no matter how short a time. If he is listed as a substitute but does not in fact take part, then this match does not count.

6. Clubs going into bankruptcy
The status of players whose clubs have
gone into bankruptcy, or against whom
bankruptcy proceedings have been initiated,
needs clarification. Under the principle of player
protection, the Players' Status Committee
takes the view that in such cases the national
association of the club concerned takes over the
club's role in all questions concerning transfers.

It is also the national association's responsibility in such cases to oversee the transfer of a player to another club. Any possible compensation for training and development goes to the national association, whose responsibility it is to transfer such moneys to the legal authorities handling the bankruptcy proceedings of the club.

7. It is for each national association that is a member of FIFA to decide for itself whether it wishes to have a policy for compensation for training and/or development applying to transfers between two clubs within its own country.



South Africa's World Cup Bid for 2006

The South African Football Association has registered its candidature to host the FIFA World Cup Finals in 2006. The qualification of SAFA's Under-20 team for the World Youth Championship in Malaysia and its senior team (Bafana Bafana) for the World Cup Finals in France has strengthened SAFA's credentials as an emerging power in world football.

SAFA should attend the Football Expo in Singapore next year (5-8 January 1998) as the first public display of its intention to host the 2006 World Cup.

Africa's influence and role within FIFA is growing and for the first time in the history of football's governing body an African leader is being mentioned as a future FIFA president.

SAFA's resposibilities in terms of the bid are:

- (i) A meeting with current sponsors to present the Bid for 2006
- (ii) A meeting with Government
- (iii) Finalisation of the World Cup 2006 Bid Committee



I N T F R N A T I 0 N A L A F F A I R S

- (iv) Registration of company
- (v) Process of identification of host cities (8 to 10)
- (vi) Meeting with FIFA on Bid requirements
- (vii) Finalisation of Bid documents
- (viii) Delegation to Singapore Expo; 6-8 January 1998
- (ix) Delegation to FIFA Congress in Paris 4-8 June 1998

SAFA believes that South Africa has the capacity in terms of communications, physical infrastructure and financial frameworks to be one of two serious candidates for 2006.

Other important dates:

- * 4 December 1997 FIFA World Cup Draw
- * 12-21 December 1997 FIFA Confederation Cup Saudi Arabia
- * 23 January 1998 CONMEBOL Congress, Asuncion, Paraguay
- * 5 February 1998 CAF Congress Ouagadougou, Burkina Faso
- * 30 April 1998 UEFA Congress Dublin, Ireland
- 9 May 1998 CONCACAF Congress Antigua
- * 14 May 1998 AFC Congress Kuala Lumpur, Malaysia

International Board

The members of the International Board made an instructive contribution to the successful planning and implementation of our international programme in respect of all our national teams.

The planning of the matches against England and The Netherlands in the post Pointe Noire (defeat against Congo) period, were as instrumental in lifting both the fortunes and the spirit of Bafana Bafana. This path led to the World Cup qualification for the first time.

Our sincere thanks go to Molefi Oliphant, Irvin Khoza, Alex Abercrombie, Vincent Baartjes and Leepile Taunyane for their contribution and support.

We will continue to seek opportunities to strenghten our relationship with FIFA as part of our overall drive to promote the interests of African football internationally under the leadership of CAF.

CAF

SAFA is a proud and active member of the Confederation of African Football (CAF) and has participated in its activities as follows:

- * CAF Youth Championship qualifying rounds for U-17
- * CAF Youth Championship qualifying rounds for U-20
- * CAF Youth Championship Finals in Morocco
- * One of CAF's representatives in FIFA World Youth Championship in Malaysia
- * World Cup qualifying rounds
- * One of CAF's representatives in FIFA World Cup Finals in France 1998
- * Sole CAF representative in FIFA Confederation Cup in Saudi Arabia
- * Participate in African Cup of Nations in Burkina Faso
- * Attended CAF 40th anniversary celebrations in Cairo, Egypt
- * Attended CAF U-17 championship in Gaberone, Botswana
- Irvin Khoza and Molefi Oliphant act as CAF match commissioners
- * SAFA referees and assistant referees officiate in CAF competitions
- * Orlando Pirates CAF Cup winners
- * Orlando Pirates and Jomo Cosmos participate in CAF club competitions
- * SAFA holds regular briefings with CAF officials on the World Cup Bid for 2006

The relationship with CAF and African National Associations remains a fundamental cornerstone of our international relations.



DOMESTIC

AFFAIRS

(iii) Domestic Affairs

Provincial Affiliates

The relationship between SAFA Head Office and the provinces must be further developed and strengthened beyond a mere expression of good intentions. The provincial affiliates have been raising matters relating to the internal operations of various provinces and/or districts.

The National Executive embarked upon actions in the following areas (listed under Area, Nature of Enquiry and Decision taken):

Great North South

- Maladministration and/or corruption
- Entire Executive Committee suspended and two members banned

South Cape

- Process of election at AGM
- South Cape elections valid

Eastern Transvaal

- In process of finalisation

Namaqualand

- Matter resolved

Southern Transvaal

- Suspension of members/maladministration
- In progress

We need to provide for the establishment of provincial affiliates with sound infrastructure and administration.

The following process is a proposed for the way forward.

 Audit Committee to be established by SAFA to complete audit of provincial structures by 30 November 1997.

The audit should focus on the following areas:

- 1.1 Democratic organisational structures or lack thereof.
- 1.2 Access to football.

- 1.3 Number of teams, officials, coaches, referees.
- 1.4 Development programmes.
- 1.5 Facilities or lack thereof.
- 1.6 Competitions.
- 1.7 Women's football.
- 1.8 Schools/Tertiary/Indoor Football
- 1.9 Liason between provincial structure and professional clubs in area.
- 1.10 Allocation of resources
- 1.11 Corrective steps if any to be taken by SAFA.
- 1.12 Financial/material needs.
- 1.13 Liason with government (Local, Provincial, NSC in provinces)
- 1.14 Any projects/programmes or own initiatives including donations, property, sponsorships, grants.
- 2. National Workshop for provinces to be convened on 20 January 1998 to determine:
- 2.1 Strategic vision for next five years.
- 2.2 Budgets for provinces.
- 2.3 Allocation of funds to a total of R 2.5 million.
- 3. Discussion on the proposal to realign the existing 25 provinces to the nine provinces whose boundaries match those of the geopolitical administrations.
- SAFA should urgently appoint a dedicated person (Director) at head office to deal with provincial matters and competitions. The commencement date for this position should be by 30 November 1997.

I would like to thank all the provincial leaders for their dedication and commitment to the South African Football Association.



D O M E S T I C A F F A I R S

Media

SAFA's media management is still largely reactive. The Pickard Commission created negative and sometimes hostile reaction in the media. We have attempted to provide regular and adequate information on the highlights of SAFA activities as well as basic information about the people and events in which SAFA participates. We have managed to correct some of the negative perceptions in the media in terms of the lack of responsiveness. The SAFA Public Relations Department will be a priority towards the beginning of 1998.

We would like to thank the media for supporting our activities, particularly our World Cup campaign for France. We have created a part-time Media Liason Officer's position to provide a proactive approach to media information flow. Mark Gleeson rendered invaluable support to Nomvuyo Madladlamba and SAFA.

Klipspruit Development Centre

We have provided interim line management for the Klipspruit staff but SAFA is not a suitable authority to manage Klipspruit or similar development centres. A more sustainable alternative would be the transfer of the management to the relevant SAFA provincial structure.

SAFA Development Trust

The appointment of the Director of Provincial Affairs is central to the creation of links between the Development Trust and the provinces which will maximise opportunities for the development programmes of the provinces. The Trust has rendered invaluable contributions to SAFA's Development Programme. The manual for the administrators training course is in the final stages of approval.

Medical Committee

We should re-evaluate the current structure of SAFMA in view of the increasing demands for scientific and medical support in sport. The current SAFMA structure is clearly unable to meet these needs. A meeting must be convened to which medical consultants, orthopaedic specialists, physiotherapists, biokineticists, sports

psychologists, sports nutritionists, first aiders, sports physicians and pharmacologists are invited to ensure that all national teams maintain proper standards of medical care, coordinate activities, develop databases and update medical conditions of all national players. SAFMA should address these issues as a matter of urgency.

Macrosport

The South African Fotball Association is affiliated to both the National Sports Council (NSC) and the National Olympic Committee of South Africa (NOCSA). We are participating in all the activities of these organisations.

Our national U-23 team will compete in the All Africa Games in Johannesburg in 1999. We are busy preparing a motivation to CAF and FIFA to allow the three qualifying countries for the 2000 Olympic Games in Sydney to be determined on the basis of rankings in the All Africa Games.

The major discussions in both these organisations centre on the proposed Sports Bill. The South African Football Association recognises the need for a new regulatory framework for sport in the country. The past relationship between sports federations (and football in particular) and government has been adverserial and confrontational. The new framework must provide for a cooperative partnership between sport and the government based upon the following principles:

- (i) guaranteed autonomy of SAFA
- (ii) recognition for the important role and place of volunteers in football
- (iii) the independence of SAFA from political control
- (iv) the recognition of SAFA's affiliation to CAF and FIFA
- (v) the promotion of football within the constitution and rules of SAFA

The South African Football Association will finalise its response to the proposed Bill upon receipt of input from all its members.





WOMEN

Women's Football

The South African Women's Football Association continues to be plagued by acrimonious relationships within the organisation. The Council of SAFA must appoint a steering committee to assume administrative control of the organisation at the AGM on 27 September 1997.

This steering committee must, upon receipt of the report of the Audit Committee, immediately develop a process for the installation of democratically elected executive committees at provincial level. This steering committee must meet under the direction of the Director of Provincial Affairs or the CEO until the election of a National Executive Committee for Women's Football.

FIFA 1999 Women's World Cup

African Zone - Qualifying Competition

1998

March

South Africa vs Swaziland (h)

April

South Africa vs Swaziland (a)

May

Quarter-final matches

September

Semi-final matches



MARKETING

South Africa's national sport, football, ranks as one of the most supported sports codes by the business community. The annual commercial income exceeds R50 million and continues to grow.

Against this background the South African Football Association (SAFA) is currently revamping its marketing strategy which includes sponsorship sales, television rights sales, licensing and merchandising through the registration of the SAFA marks in order to control a meaningful share of the national sport sponsorship market which is estimated at R520 million per annum.

The following companies have entered into commercial partnership with SAFA up to the year 2000:

- South African Breweries
- SASOL
- Transnet
- South African Airways
- Toyota
- Kappa
- Volkswagen
- Coca-Cola

Many more companies have expressed an interest to join this pool of prestigious sponsors, especially towards the 1998 FIFA World Cup campaign

The South African Broadcasting Corporation is the Official Broadcaster of all SAFA matches and current national team events are attracting TV Audience Ratings of over 25 (approximately 10 million viewers). Football attracts more than 150 broadcast hours on SABC channels.

Following the Pickard Commission Report and the Soccer Indaba the Association has received marketing proposals from 15 sports marketing companies (local and international) which is a recognition of the commercial viability of SAFA and its properties.

The SAFA National Executive Committee, in conjunction with the International Board, are currently reviewing the following options:

- The appointment of a Marketing Director

- A joint venture with a specialised firm to handle the marketing of SAFA properties
- Appointment of a consortium of marketers with specific strengths in their respective fields to co-ordinate all SAFA's commercial interests.

SAFA Marketing Vision

- A financially sound and marketing-orientated organisation
- Direct control of all SAFA comercial interests
- Marketable commercial packages and TV friendly events
- Quality delivery in sponsor servicing
- Consistency, creativity, innovation and long term commitment
- Continued search for excellence in South African football

National TV Audience

SABC: 150 Hours TV Coverage per annum

Match	Date	AR
- SA vs Brazil	April '96	29.0
- African Cup of Nations Final	Feb '96	26.5
- BP Top 8 Final	1996	25.4
- SA vs Zambia	Jan '97 (WC 98)	28.0
- SA vs Zaire	'97 (WC '98)	30.5
- SA vs Congo	Apr '97 (WC '98)	26.1
- SA vs England	May '97	33.1

Audience Ratings (AR) represent the percentage of people out of a total universum watching Television at a specific time and day.

- Black AR segments (400 000 people)
- White AR segments (500 000 people)





NATIONAL

TEAM

bafana bafana



1. Overview and analysis of games played - January 1996 to August 1997

During this period the South African National Soccer Team played a total of 20 International matches which can be categorised as follows:

African Cup of Nations (ACN)	6
World Cup Preliminary and Qualifying (WCQ)	8
Four Nations Tournament (FNT)	3
Friendly Internationals (F)	3

The schedule and results are as follows:

Date	Opposition	Venue	Category	Result
13-01-96	Cameroon	Home	ACN	3-0
20-01-96	Angola	Home	ACN	1-0
24-01-96	Egypt	Home	ACN	0-1
27-01-96	Algeria	Home	ACN	2-1
31-01-96	Ghana	Home	ACN	3-0
03-02-96	Tunisia	Home	ACN	2-0
24-04-96	Brazil	Home	F	2-3
01-06-96	Malawi	Away	WCQ	1-0
15-06-96	Malawi	Home	WCQ.	3-0
14-09-96	Kenya	Home	FNT	1-0
18-09-96	Australia	Home	FNT	2-0
21-09-96	Ghana	Home	FNT	0-0
09-11-96	Zaire	Home	WCQ	1-0
11-01-97	Zambia	Away	WCQ	0-0
06-04-97	Congo	Away	WCQ	0-2
27-04-97	Zaire	Away	WCQ	2-1
24-05-97	England	Away	F	1-2
04-06-97	Holland	Home	F	0-2
08-06-97	Zambia	Home	WCQ	3-0
16-08-97	Congo	Home	WCQ	1-0

Total	Played Won Drawn Lost Goals for Goals against Clean sheets	20 13 2 5 28 12 13	% 65 10 25 1.4 per game 0.6 per game
Official Matches	Played Won Drawn Lost Goals for Goals against Clean Sheets	14 11 1 2 22 5	79 7 14 1.6 per game 0.3 per game
Friendly Matches	Played Won Drawn Lost Goals for Goals against Clean Sheets	6 2 1 3 6 7 3	33 17 50 1 per game 1.1 per game

South African National Team Players used Andre Arendse

- 2 Sizwe Motaung 3 David Nyathi 4 Mark Fish
- 5 Neil Tovey6 Eric Tinkler
- 7 Linda Buthelezi8 Doctor Khumalo9 John Moshoeu
- 10 Philemon Masinga11 Mark Williams12 Helman Mkhalele
- 13 August Makalakalane14 Shaun Bartlett
- 15 Lucas Radebe16 Zane Moosa
- 17 John Moeti18 Daniel Mudau19 Joel Masilela
- 20 Thomas Madigage 21 Gerald Stober
- 22 Brendan Augustine 23 David Modise
- 24 Jacob Tshisevhe25 Edries Burton
- 26 Dumisa Ngobe27 Quinton Fortune28 Fani Madida
- 29 Jerry Sikhosana30 Isaac Kungoane
- 31 Pollen Ndlanya32 Gavin Lane
- 33 George Koumantarakis34 Brian Baloyi
- 35 Andrew Rabutla 36 Clinton Larsen
- 37 Brandon Silent
- 38 Thabo Mooki
- 39 Bradley Carnell40 Benedict McCarthy





NATIONAL

TEAM

bafana bafana

2. Players used during this period

During this period a total of 40 players were used in international matches. A vast number of new players were brought into the squads and gained invaluable experience in training camps, both on and off the field. Many of these squad members have gone on to excel at club level.

The nucleus of the squad has remained constant over the period in order to qualify for the World Cup and excel in the African Cup of Nations. Both these objectives were achieved.

The Foodcorp Four Nations tournament proved to be an excellent vehicle to blood young players. The friendly Internationals against the likes of Brazil, England and Holland (3 of the top 10 teams in the world) have produced reasonable results and have shown that we are not outclassed on the world's football stage. These games, in particular the Holland game, have also provided the coach with the opportunity to blood youngsters and experiment.

3. Emergence of South African players

Prior to The African Cup of Nations only a handful of South African players were playing abroad and of the 22 man squad only Lucas Radebe (Leeds United, England), Eric Tinkler (Vitoria Setubal, Portugal; now Barnsley, England), August Makalakalane (FC Zurich, Switzerland; now Mamelodi Sundowns) John Moshoeu (Kocaelisport, Turkey), Philemon Masinga (Leeds United, England; now Bari, Italy) and Mark Williams (Wolverhampton Wanderers, England; now Kaizer Chiefs) were playing abroad. Following the success of Bafana Bafana in the African Cup of Nations and the superb performances by the players they have now been joined abroad by Andre Arendse (Fulham, England), Sizwe Motaung (Tenerife, Spain), Mark Fish (currently at Bolton Wanderers, England), David Nyathi (St. Gallen, Switzerland), Doctor Khumalo (Columbus Crew, USA), Helman Mkhalele (Kayserispor, Turkey) and Shaun Bartlett (Metro Stars, USA).

In addition to those players discovered during the African Cup of Nations other players such as Andrew Rabutla (PAOK - Greece) and Pollen Ndlanya (Bursaspor - Turkey) have been signed to overseas clubs.

Other players currently playing abroad who have represented Bafana Bafana include Benedict McCarthy who has emerged through the ranks of the various National Teams to sign a five-year contract with Ajax Amsterdam in Holland.

4. Liaison with the International Clubs

One of the obvious impacts of the transfer of many of South Africa's leading players to overseas clubs is the need to maintain regular contact, both with the players and clubs abroad. This is not always an easy task largely due to the language problems in certain countries. ie. Turkey. To date, we have not yet had any problems securing the release of the players.

5. Travel and accommodation arrangements

During the period in review we have required extensive use of International air carriers to transport the players from their International destination to South Africa and back abroad. The recently concluded deal between SAFA and South African Airways will certainly benefit the Association.

Trips into Africa were undertaken by chartered flights as a result of the demand on the availability of the players by their respective clubs, both locally and overseas.





N A T I O N A L

bafana bafana



Fixtures

1997

December

- 4 South Africa vs Brazil Johannesburg
- 11-22 Confederations Cup Riyadh, Saudi Arabia
- 13 South Africa vs Czech Rep.
- 15 UAE vs South Africa
- 17 Uruguay vs South Africa

1098

8-28 February
African Cup of Nations
Burkina Faso

May

Nelson Mandela Challenge Cup South Africa vs England Johannesburg (tbc)

15 May - 6 June Player's Camp

- 22 South Africa vs WP XI Cape Town
- 24 South Africa vs Eastern Cape Port Elizabeth
- 26 South Africa vs Natal XI Durban
- 30 Depart for camp in Austria
- 31 South Africa vs Austria Vienna
- 3 South Africa vs Denmark Copenhagen

June

5 Depart for France 10 June - 12 July FIFA World Cup France

6. Highlights of the period

- South Africa's triumph in The African Cup of Nations.
- South Africa retains the Simba Four Nations trophy.
- South Africa qualifies for France '98.
- Mark Fish selected to FIFA World XI in 1996.
- Mark Fish, Eric Tinkler, Andre Arendse selected to FIFA African XI 1997.
- Andre Arendse selected to FIFA World XI 1997.
- South Africa awarded FIFA best movers 1996.
- Currently ranked in the world top 30.

7. Problems during the period

- World Cup Qualifier vs. Congo in Pointe Noire
- Pay dispute prior to England game. This issue has subsequently been resolved.

8. Conclusion

To Clive Barker, Phil Setshedi, Victor Ramathesela, David Becker Yusuf Modisane, Horst Kriete and Glynn Binkin our sincere thanks for a job well done. Finally to our members and particularly clubs of the PSL, the media and supporters - our sincere thanks and appreciation.

The team sponsor, SA Breweries (Castle) has been tremendously supportive. Special thanks to Kappa, Volkswagen and South African Airways for your support.







U N D E R - 2 3

The 1996/97 season was a very active period for the National Under-23 team, which saw the team engage in no less than 16 international friendly matches. These included three tours - one to the United States of America followed by Mauritius and Australia. The team won nine, drew two and lost five - a very good record considering that only six games were played at home.

The year 1997 in particular, was an exceptionally good year for the National Under 23 team on and off the pitch. Sasol Oil renewed their sponsorship of the team for the next three years. Sasol is also the sponsor of our Coaching Development Programme.

Squad Preparation

The organisation of a development training camp at Marks Park in Johannesburg brought 28 players together for further coaching and talent identification under the guidance of Mich D'Avray, assisted by Patrick Ntsoelengoe, John Zondo and Shakes Mashaba.

Mich D'Avray launched a new-look 42-man squad comprising 1977-born players. It will form a core group for the team that will take the country to the Olympic Games in Sydney in 2000. The squad will also represent the country in the All Africa Games in Greater Johannesburg in 1999. We hope that our team secures a medal in this competition.

The Technical Committee under the direction of Horst Kriete is currently evaluating the preparation of the team known as 'The Road to Glory' as well as developing a strategy for its successfull implementation.

Training Camp

The aim was to evaluate the players' fitness levels, and to prepare appropriate programmes to enable them to maintain the required levels of fitness. The technical staff organised four matches against PSL teams to develop the collective playing ability of the Under-23 team.

Under-23 Squad: Emile Baron, Wayne Roberts, Michael Shata, Bradley Carnell, Mark de Castro, Chrissando De Webber, Aaron Makoena, Trevor Mosehathebe, Siyabonga Nomvete, Glen Salmon, Thiyekile Gulwa, David Kannemeyer, Anton Greyling, Bennedict McCarthy, Quinton Fortune, Matthew Booth, Junaid Hartley and Mkiphitheni Mathombo.

Technical Staff: Barney Kujane (Team Manager), Mich D'Avray (Team Coach), John Zondo (Assistant Coach), Zaid Eshak (Doctor), Steven Felsher (Physiotherapist) and Klaas Mashishi (Kit Manager).

The training camp also enabled the coach to prepare for a tour of Australia.

International Results

- Swaziland Tour

A tour to Swaziland in February 1997 provided an opportunity for Development team players to secure a place in the Under-23 squad.

South Africa 3 Swaziland 2 South Africa 2 Swaziland 0

- Indian Ocean Tournament

The Swaziland tour also provided the coach an opportunity to identify players that were to form part of the squad for the Indian Ocean Youth Invitation Tournament. The following countries participated: Mauritius, Zimbabwe, Reunion and Seychelles.

South Africa 2 Zimbabwe 1 South Africa 1 Mauritius 0 South Africa 2 Reunion 0 (semi-final) South Africa 1 Zimbabwe 0 (final)

- Colombia at Home

South Africa 0 Columbia 1 South Africa 0 Columbia 3

- South Africa in Australia

South Africa 0 Australia 2 (in Canberra) South Africa 0 MacArthur Rams 0 (Aus State team) South Africa 3 Australia 2

- Mozambique at Home

The Under-23 played Mozambique as a curtain-raiser to the historic World Cup qualifying match between Bafana Bafana and Congo in Johannesburg.

South Africa 0 Mozambique 0

The team departs for Norway early October 1997.

Finally we would like to thank the dedicated staff of the Under 23 team (Amaglug-glug), Barney Kujane, Mich D'Avray, Patrick Ntsoelengoe and James Zondo.

Sasol, the sponsors of our team and in particular Andriesa Singleton, Dan Khosa and Peter Ivanoff deserve our most sincere thanks and appreciation for their dedication and concern for the well-being of the team and its staff.



U N D E R - 2 0

South Africa's Under-20 team achieved heights never previously scaled by any of the country's under-age national sides by finishing runners-up at the African Championships in Morocco and qualifying for the world championships in Malaysia in June.

Ephraim 'Shakes' Mashaba's team beat Mauritius and Tanzania to qualify for the African championship in Morocco in April, where they were not counted among the pre-tournament favourites. But the side threw the formbook aside to reach the semi-finals where they caused a major upset by beating Ghana on post-match penalties. In the final, South Africa were beaten 1-0 by Morocco but still qualified as one of the four African representatives for the world championship in Malaysia.

Benedict McCarthy finished as the tournament's top goal scorer and was signed shortly afterwards by Dutch club Ajax Amsterdam, one of the leading club sides in the world.

In Malaysia, the team was drawn in arguably the toughest group with Brazil, France and South Korea and did well to finish third with one point. Their best performance was against Brazil, unluckily losing 2-0. Brazil later went on to win two games with 10-3 scorelines.

Congratulations must be noted for the achievement of coach Mashaba and the young players, most of whom have since signed with professional clubs, either in Europe or the Premier Soccer League.

A new squad of 40 players has already been picked at the end of the inter-provincial tournament in Cape Town from which Mashaba is to form a new team for an assault on the next African championship, in the Gambia in 1999, and the subsequent world championship in Nigeria. The team's immediate assignment is the COSAFA under-20 championship in Namibia in December. South Africa were runners-up at the last championship in Lesotho two years ago.







Under-20 Squad

Gerald Wagner Japie Motale Vorgen Less David Kannemeyer Matthew Booth Lucky Maselesele Stanton Fredericks Mzunani Mgwigwi Ashley Makhanya Junaid Hartley Daniel Matsau Manqoba Mkize Given Nyedimane Steve Lekoelea Nkhiphitheni Matombo Jason Roberts Benedict McCarthy Bongani Mbuthu

Technical Staff

Shakes Mashaba (Coach)

U N D E R - 2 0

International Results

1996

96-09-28 South Africa 2 Mauritius 0 (WCQ)	h
96-09-30 South Africa 2 Botswana 0	h
96-10-03 South Africa 2 Botswana 0	h
96-10-20 South Africa 3 Mauritius 1 (WCQ)	а
96-12-21 South Africa 3 Tanzania 0 (WCQ)	а

1997

97-01-05 South Africa 1 Tanzania 0 (WCQ) h
97-03-05 South Africa 0 Egypt 1	h
97-03-08 South Africa 0 Egypt 1	h
97-03-14 South Africa 0 Italy (U-21) 1	h
97-03-16 South Africa 0 Italy (U-21) 2	h

CAF Youth Championship Finals

Group Matches

97-03-24 South Africa 0 Cote d'Ivoire 1 97-03-27 South Africa 2 Mali 1

97-03-30 South Africa 2 Zambia 1

Semi-final

97-04-02 South Africa 1 Ghana 1 (SA won 4-2 on penalties)

Final

97-04-05 South Africa 0 Morocco 1

FIFA World Youth Championships Malaysia 1997

17.06.97	SA 0 Korea Rep. 0
19.06.97	SA 0 (0) Brazil 2 (1)
22.06.97	SA 2 (1) France 4 (1)





U N D E R - 1 7

International Results

96-08-24 South Africa 1 Angola 1 (WCQ) a 96-09-15 South Africa 0 Angola 3 (WCQ) h (Angola 4-1 on aggregate)

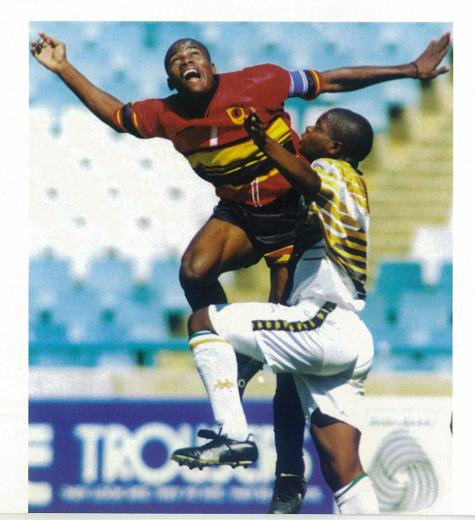
Under-17 Squad

(1996 Selection)

Moeneeb Josephs Steven Green Ryan Braybrooke Peter van Staden Dunno Mbule Bheki Nene Tshepo Tsie Breslyn Hempe Isaac Mobatsa Michael McColl Deon Kay Robert Molotsane Donovan Spence Aaron Mokoena Siyabonga Mzantsi Sibusiso Ngcobo Moffat Mofoka Gareth Ncaca John Molete Churchill Tsatsi Earl Nell Sandile Zondi Daniel Mbele Desmond Pillay Eric Sono Carlo Scott Trevor Mazibuko Cyril Shelembe Kenrick Basson Josiah Mhlathe Allastair Rose Lyndon Fillies Nelson Belebesi Jade Stokes Conrad Jantjies

South Africa's under-17 team were disappointingly knocked out by Angola in the opening round of the qualifiers for the African Championship in Botswana. The team has not reached any level of achievement in four years of international competition and it is with this in mind that national director of coaching Horst Kreite has been asked to pay special attention to the future of the team.

The Coca-Cola under-17 inter-provincial championships are to be held in December and will be used as the scouting ground to put together a squad for the future. Plans are also underway to secure testing international competition for the under-17 team so that they may have an adequate set of friendly internationals in preparation for the qualifying matches for the African championship in Guinea in 1999 and the subsequent world championships in New Zealand.







NATIONAL COMPETITIONS

The South African Football Association regards regular and integrated competitions as an essential component of sustainable development. Our league competitions serve as a basis for our provincial team selections. The provincial teams in turn serves as a key focus area for talent identification for our various national teams.

Eleven SAFA National Competitions have all played to their logical conclusion. This success can be mainly attributed to the highly committed provinces who do this great job on a free and voluntary basis.

The tireless efforts by the provinces, who persistently seek the way forward from the National Competitions Department and the SAFA Head Office have always delivered the goods by timeously submitting provincial winners, results, fixtures and all the necessary information to make these competitions a great success. We would like to send thanks to you all.

Coca-Cola League Knock-Out

The final was played in East London as curtain raiser to the National Soccer League Coca-Cola Knock-Out competition game.

Liverpool from Western Province, beat Budeli Real Vultures from Great North East by 3 goals to nil in front of a stadium that was packed to capacity.

Bob Save Super Bowl

Banana City (Southern Kwazulu-Natal), Park United (Eastern Province), Boksburg FC (Eastern Transvaal) and Alberton FC (Southern Transvaal) did SAFA the proud when they represented us very well in the National Soccer League's last 32 playoffs. But hats off to Park United who beat Vaal Professional to reach the last 16 stage of the competition before losing to Matroosfontein FC.

Chappies Little League U-12

Young Pirates of Southern Free State beat Greater Benoni of Eastern Transvaal by two goals to one at the FNB stadium, Nasrec, Johannesburg after two sets of play-offs in Pretoria and Port Elizabeth.

Interprovincial Competitions

Simba U-12 Inter-Provincial

The Tournament was hosted by SAFA Highveld in Secunda, and Transkei beat Western Province by 1 goal to nil.

United Bank U-20 Inter-Provincial

1996: The Tournament was played at the Free State University, Bloemfontein, hosted by SAFA Southern Free State. Western Province beat Northern Transvaal by 4 goals to nil at the Seisa Ramabodu stadium following a successful Tournament.

1997: This tournament was held in Cape Town with host Western Province being victorious in the final. A squad of 40 players were identified for the finalisation of the U-20 National team.

Transnet U-14 Inter-Provincial

All the players from the 25 provinces had an opportunity to visit the diamond exhibition centre of Kimberley before the final that saw Western Province beat Southern Transvaal by 3 goals to 1. The Tournament was hosted by SAFA Grigualand West.

Coca-Cola U-17 Inter-Provincial

Wits University was the venue for these finals. Southern Transvaal were the host province and Milpark stadium was the venue. Southern Transvaal beat Northern Transvaal by 1 goal to nil. This final was attended by a number of then First Division clubs who used this opportunity for a hunting ground for good talent.

The 1997 Tournament will be held in Pietermaritzburg.

We have progressed to a position in which club competition for youths and adults competition enjoys a greater focus at provincial level. SAFA accepts that the entry level of competition (U-12 and U-14) must remain a national perogative.



ONAL I TI

The interprovincial tournaments have been regionalised with the following groups participating in different geographical locations:

These groups are:

Region A

- 1. Western Province
- 2. South Cape
- 3. Namaqualand
- 4. Eastern Province
- 5. Griqualand West
- 6. USSASA

Region B

- 1. Zululand
- 2. Natal Midlands
- 3. Northern KwaZulu Natal
- 4. Southern KwaZulu Natal
- 5. Transkei
- 6. Border

Region C

- 1. Northern Free State
- 2. Eastern Free State
- 3. Southern Free State
- 4. Western Transvaal
- 5. Southern Transvaal 6. Northern Transvaal
- 7. North West Region
- 8. Vaal

Region D

- 1. Far Eastern Transvaal
- 2. Lowveld
- 3. Great North East
- 4. Great North South
- 5. Highveld
- 6. Eastern Transvaal

This approach provides for more centres to host provincial

tournaments within one calendar year and provides the selectors with a more concentrated opportunity to identify talent. The selectors will evaluate 6-8 teams instead of 24 at any one time.

These tournaments are underpinned by coach development seminars.



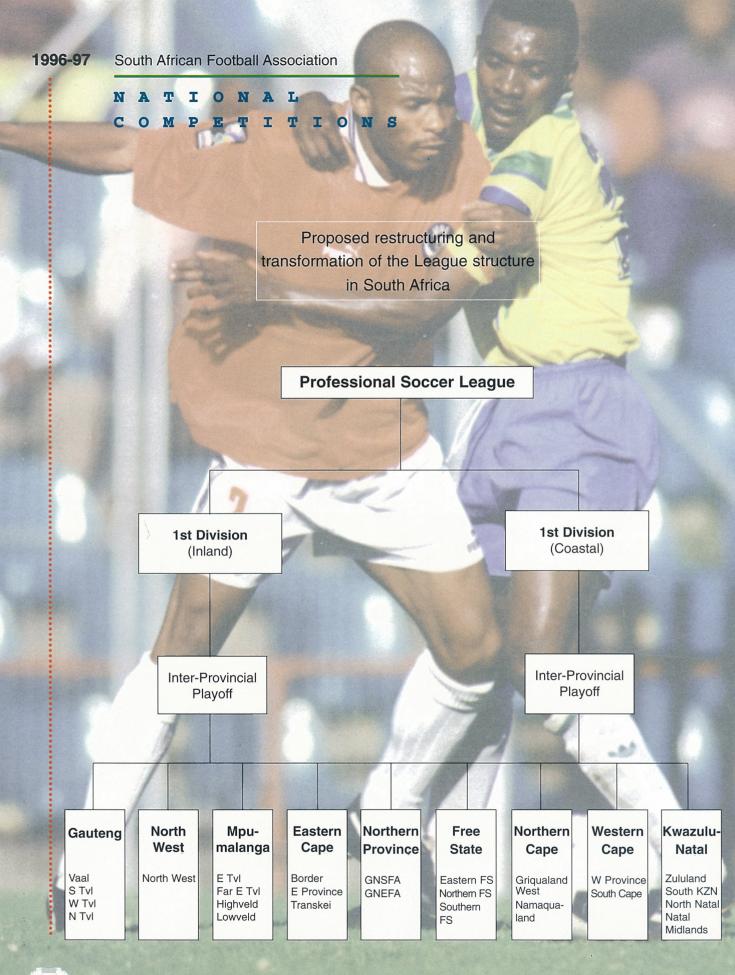
The right of clubs to contest the on the field result has been exercised to an ever increasing degree between the years 1996-97 with an almost 200 percent increase in the number of cases brought before the Appeals Board.

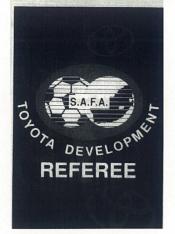
1996: 12 1997: 34 Total: 46

Our heartfelt appreciation to our sponsors for their generous support to these competitions and the officials for their cooperation and support of the provinces which remains an essential component of their successful conclusion.









REFEREES

The 1996-97 period has been a year of great achievement for the members of the SAFA National Referees Committee and its task force. The achievements were due to the sterling effort of the SAFA Executive in securing the sponsorship from Toyota (SA).

The achievements of Bafana Bafana were matched by their Refereeing counterparts who were guided by SAFA Referees Committee Instructors led by Sylvester Ndaba and Raymond Shaik. They were supported by Philip Masemola, Stuart Gregory, Zack Mosehlele, Joseph Matia and Stephen Goddard.

Various lectures were presented by the instructors and their hard work and sacrifice during the year under review were rewarded with some referees blowing the whistle in Mexico, Malaysia, Italy, United Arab Emirates and throughout Africa

Referee Instructors

Referee Instructors Courses were conducted in all the Provinces. The first course was held in November 1996 when 43 ex-referees from 23 Provinces attended. Two follow up courses were held in 1997.

Some senior officials of the National Referees Committee have already visited a number of provinces monitoring the progress made by the instructors and held fruitful meetings with provincial officials. Fitness tests and lectures on laws of the game were well conducted by the Provincial Instructors.

FIFA Panel

Our Referees on the Fifa panel were a credit to football in South Africa. Six Referees and six Assistant Referees were accepted on the Fifa panel for the 1996-97 season.

Professional League Panel

The standard of Refereeing in the PSL matches improved during the past season. Some clubs, however, complained about the older Referees. The Committee aims to introduce younger referees in future.

Workshops

A total number of 337 referees attended workshops throughout the country and 148 passed the courses.

Meetings

Eight National Referee Committee meetings were held in 1996/7 and excellent co-operation was received from members.

First Division Panel

A number of new Referees from the Provinces are being introduced to the NSL First Division. We require a further 30 referees on this panel.

CAF

Mr Tasfave of CAF conducted a high level workshop assisted by Mr Shaik and Mr Ndaba in January 1997. The workshop was well attended.

Workshops

A further 18 workshops have been planned for the last quarter of 1997. These workshops will be held in various Provinces mainly for Referees under the age of 25. Priority focus will be on Women and the Youth during 1998.

Thanks and Appreciation to:

A special word of appreciation to Anton Falck of Toyota (SA) for his commitment to the development of the key area of refereeing.

We would also like to thank Sylvester Ndaba and his dedicated Referees Committee as well as Phil Nkosi for their support.





COACHING

Department of Coaching

The appointment of Horst Kriete injected enthusiasm into the coaching development programme.

The SAFA/SASOL Coaching and Development programme kicked off in mid-August. The first Introductory Coaching Course was hosted by the Director of Coaching, Horst Kriete, and the two coach educators, Kenneth Khubeka and Jacob Pilane in Welkom.

The first introductory Coaching Course is a two day basic course for coaches who are beginners and who are introduced to the following topics:

- Characteristics and demands on South African Players
- Fundamentals of teaching and learning of skills
- Practical training and coaching of skills in age groups
- Small sided games
- Goalkeeper training
- The Role of the Coach
- Laws of the game

In the coming months this programme will be offered to all 25 SAFA Provinces before the Level 1 course starts. The feed-back from 45 participants in Northern Free State and 43 in Southern Free State is very positive and encouraging. This development programme will be repeated on an annual basis. Three Level I courses will be conducted in March, April and October 1998 which will be followed up by the level 2 course.

After three level 2 courses the (professional) Level 3 course will be offered.

The levels 1-3 courses will be run on a day-to-day basis over periods between 2-4 weeks and will finish with an examination. A database will be installed to ensure that every qualified coach in South Africa is registered with SAFA.

A series of meetings was held to unify all coaches under a National Coaching Association. A draft constitution was drawn and sent to all SAFA provinces. An AGM to ensure the democratic election of a National Executive is to be held soon.

National Team Coaches Forum

Coaches of the various national teams are meeting on a regular basis to discuss matters relating to:

- An integrated approach to the different national teams.
- National Coaches' reports
- Future plans and programmes of the different national teams
- Match fitness for the junior national teams
- Training programmes for the National Coaches and Team Managers
- Implementation of a sustainable team structure for the Under-17 National team

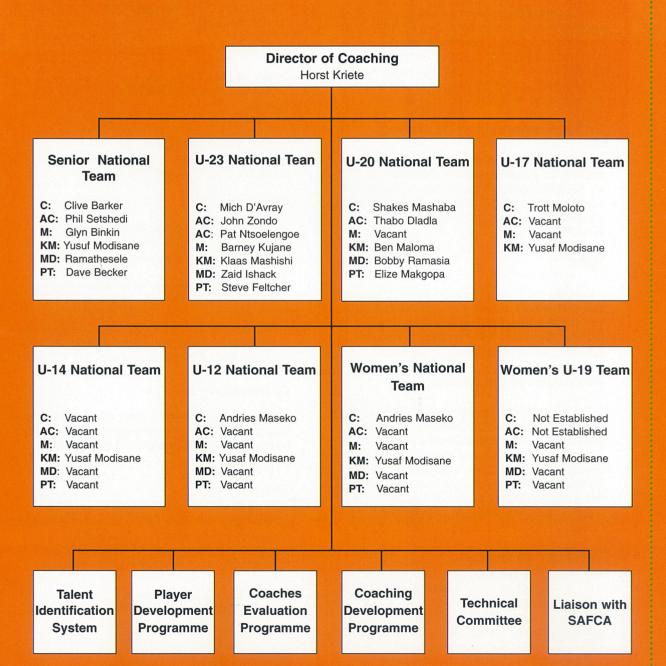
This development augurs well for the sustainable development and progress of all our players of the various national teams.

We would like to thank Horst Kriete, Barney Kujane and all the coaches of the various national teams for their committed contribution to South African football.



COACHING

National Coaching Structure





S C H O O L O F



Report on the School of Excellence

The school of excellence aims to develop more quality players and was established in 1994. We have the responsibility to provide for the development of young talented players within the context of their social and educational needs. This school provides the neccessary infrastructure to achieve this in a sustainable manner.

SAFA's ownership of the School

SAFA's Executive member Zola Dunywa is chairing the governing council of the school and we need to accellerate the transfer of ownership from Transnet to SAFA. Our attorneys are currently finalising the contract for the transfer of the school to SAFA.

Trust

Lawyers are busy with papers to turn the school into a Section 21 company. A trust Fund will then be set with a Board of Trustees. Sponsors and high profile personalities with the ability to attract more sponsors will be invited to sit on the Board.

Relocation of the School

The school will be relocating to another rambling estate of Transnet at Elandsfontein. This complex which is less than three kilometres from Johannesburg International Airport with capacity to accommodate 320 players is being renovated to the standard of similar football centres in the world. SAFA must maximise the use of the facilities for youth development and high performance at the school.

AFC Ajax Amsterdam

One of our school boys went on trials at Ajax in April. He made such a huge impression that the President of Ajax and his technical team will be visiting the school from the 6th-10th October 1997.

The aim of their visit is to discuss exchange programmes with the school. The visitors will be the guests of the South African Football Association and we see this as an opportunity to strenghten our relationship with the Royal Dutch Football Association (KNVB) and their respective clubs.

Osaka Youth Tournament

The results of the tournament games and friendlies are as follows:

Tournament

School vs Hong Kong: 1-0 School vs Fakuaka Select: 2-2

Friendlies

School vs Takatsuki Select: 3-0 School vs Vissel Kobe (I. League 1 st Div) 2-2 School vs Wakayama Select: 8-0

Development

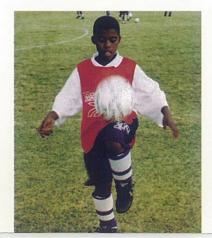
- All players in the Junior National Teams with their coaches should be accommodated at the school to enhance coordinated development
- The coaches at the school must be used in SAFA Talent Identification Programmes.
- The Director of Coaching and National Coaches must participate in the programmes at the school in a co-ordinated manner.

Conclusion

The school is one of the most valuable and valued assets of SAFA and the benefit that it provides must be maximised in the interest of South African football.

Thanks

We would like to thank Zola Dunywa, Ellen Hadjie, Steve Pila and Transnet for their essential contribution to the creation of opportunities for the development of our youth in a holistic manner.





S P O N S O R S

SAFA Sponsors























INANCIAL E P ORT

SOUTH AFRICAN FOOTBALL ASSOCIATION ABRIDGED AUDITED REPORT YEAR ENDED 31 DECEMBER 1996

ABRIDGED INCOME STATEMENT

1	Notes	_			1995
REVENUE		R	R 19 724 419	R	R 11 158 739
Affiliation fee African Cup of Nations revenue Appeal, fines and protest fees ASI promotions Bafana Bafana dinner Competition entry fees Department of National Education/Ministry of Sport Grant Competition sponsorship CAF Supercup Donations received Interest received International competition gate takens National team sponsorship Other income Revenue on non scheduled event Reveue received for special event Royalties	1	135 000 1 150 000 40 860 1 350 000 278 000 64 200 	10 72-4 410	135 000 - 93 866 591 600 - 173 500 1 061 600 3 322 310 - 250 000 149 248 1 001 020 1 586 769 127 727 - 100 000	
SAFA administration sponsorship Share of NLS gatetakings Television broadcast rights Toyota referees sponsorship United Bank sponsorship		50 000 - 1 150 000 321 000 <u>976 395</u>		338 850 1 703 447 - 523 802	
EXPENDITURE			<u>18 437 853</u>		<u>8 816 795</u>
SURPLUS BEFORE TAXATION			1 286 566		2 341 944
TAXATION	2		(128 043)		<u>(58 919)</u>
SURPLUS FOR THE YEAR			1 158 523		2 283 025
DEFICIT-AFRICAN CUP OF NATIONS			(4 651 369)		-
ALLOCATED FUNDS			690 000		- "
SURPLUS BROUGHT FORWARD			2 562 406		279 381
DEFICIT/SURPLUS CARRIED FORWARD			(240 400)		<u>2 562 406</u>
NOTES TO THE 1996 FINANCIAL STATEMENTS					

NOTES TO THE 1996 FINANCIAL STATEMENTS

1. ACCOUNTING POLICY

The financial statements set out on pages 3 to 11 are prepared on the historical cost basis and incorporate the following principal accounting policies:

Depreciation

Fixed assets are depreciated on a straight line basis at rates which considered appropriate to reduce book values to residual values over the useful lives of the assets. Taxation

The association has applied to Inland Revenue for tax exempt status under Section 10(1)(c) of the Income Tax Act. Under this exemption only investment income is taxable, and taxation is provided for accordingly.

2. TAXATION



R 57 262 Current normal 128 043 Transition levy 1 657 128 043 58 919

F I N A N C I A L R E P O R T

SOUTH AFRICAN FOOTBALL ASSOCIATION ABRIDGED AUDITED REPORT YEAR ENDED 31 DECEMBER 1996

ABRIDGED BALANCE SHEET

Balance owing at end of year

	R	R	R	1995 R	
FUNDS EMPLOYED					
NET DEFICIT/ACCUMULATED SURPLUS		<u>(240 440)</u>		<u>2 562 406</u>	
EMPLOYMENT OF FUNDS					
FIXED ASSETS		593 496		205 431	
NET (LIABILITIES) CURRENT ASSETS		(833 936)		2 427 438	
Current assets Current liabilities	4 461 730 5 295 666		4 901 924 2 474 486		
SPONSORSHIP RECEIVED IN ADVANCE		<u>-</u> (<u>240 440)</u>		(70 463) 2 562 406	
ABRIDGED CASH FLOW STATEMENT					
	Notes	R		R	
OPERATING ACTIVITIES	1	2 503 781		<u>1 304 315</u>	
Cash generated by operations Interest paid Decrease/(increase) in working capital (Decrease) in sponsorship in advance	2	1 404 909 (76 835) 1 246 170 <u>70 463</u>		2 403 328 (5 794) (483 057) <u>610 162</u>	
INVESTING ACTIVITIES Cash generated (utilised)		(429 576) 2 074 205		(92 879) 1 211 436	
NOTES TO THE CASH FLOW STATEMENT					
Cash generated by operations Operating surplus before taxation Adjusments for: Depreciation Interest paid Loss on sale of assets		1 286 566 41 508 76 835 - 1 404 909		2 341 944 53 462 5 794 2 128 2 403 328	
(Increase) in working capital (Increase) in debtors Increase (decrease) in creditors		(1 444 394) 2 690 564 1 246 170		(1 786 754) 1 303 687 (483 057)	
Taxation Balance owing at beginning of year Tax charge not income statement Balance owing at end of year		58 919 178 043 (186 962)		- 58 818 (58 919)	

(186 962)



(58 919)

CALENDAR

1997

November

December		
29	Rothman's Cup Final	Johannesburg
30	Completion of any play-offs in World Cup preliminary rounds	
16	End of FIFA World Cup France 98 preliminary competition	

4 6-7	Draw for the FIFA World Cup Finals African Cup Winners Cup Final, Second Leg	Paris, France
7	South Africa vs Brazil	Johannesburg
12-21 12 12 13 13 14 14 15 15 16	FIFA/Confederations Cup for the King Fahd Trophy Saudi Arabia vs Brazil - Group A Mexico vs Australia - Group A United Arab Emirates vs Uruguay - Group B South Africa vs Czech Republic - Group B Saudi Arabia vs Mexico - Group A Brazil vs Australia - Group A South Africa vs United Arab Emirates - Group B Czech Republic vs Uruguay - Group B Saudi Arabia vs Australia - Group A Brazil vs Mexico - Group A Czech Republic vs Urited Arab Emirates - Group B	Riyadh, Saudi Arabia
17 17 19 21 21	Czech Republic vs United Arab Emirates - Group B South Africa vs Uruguay - Group B Semifinals (1st A vs 2nd B & 1st B vs 2nd A) Play-off for 3rd and 4th place Final	

1998

January

23-Jan	CONMEBOL Congress	Asuncion, Paraguay
February		
5 7-28	CAF Congress African Nations Cup Finals	Burkina Faso Burkina Faso



CALENDAR

March

9-10 1998 World Cup Workshop for the 32 finals teams Paris, France
11 Medical Symposium Paris, France
24-26 Referee's Course Paris, France
27/28/29 South Africa vs Swaziland, FIFA 1999 Women's World Cup QR

April

10/11/12South Africa vs Swaziland, FIFA 1999 Women's World Cup QR18-19Bob Save Super Bowl: Last 830UEFA CongressDublin, Ireland

May

2-3 Bob Save Super Bowl: Last 4 **CONCACAF Congress** Antiqua 9 Nelson Mandela Challence Cup: South Africa vs England (tbc) Johannesburg 10 **AFC Congress** Kaula Lumpur Malaysia 14 Bafana Bafana Players Camp 15-6-Jun Bob Save Super Bowl Final 16 Bafana Bafana vs WP XI Cape Town 22 Port Elizabeth Bafana Bafana vs Eastern Cape 24 Durban 26 Bafana Bafana vs Natal XI SA Team depart for Camp in Austria Austria 30 Bafana Bafana vs Austria Vienna, Austria 31

June

3 Bafana Bafana vs Denmark
7-8 FIFA Congress Paris, France
10-12 World Cup FIFA World Cup Finals France

1999

Under-17 World Championship
African Cup of Nations

June
FIFA World Championships for Women
August
World Youth Championships (Under-20)
UEFA Championship Finals
Netherlands/Belgium

2002

FIFA World Cup Finals Japan/Korea



CONCLUSION

The 1996-97 period has been a period of turmoil and triumph for the South African Football Association.

The path to and beyond France will depend on completing the installation of a professional administration.

The renewed interest in football has provided SAFA with the platform to launch its bid for the 2006 FIFA World Cup as well as pursuing rights to a stadium to be designated as The National Stadium: Home of Bafana Bafana. This stadium will obviously be a fundamental cornerstone of the bid.

Finally I would like to thank the members of SAFA and the National Executive Committee for their unwavering support. The President, Molefi Oliphant, has been a significant source of guidance and encouragement.

To the dedicated staff at the SAFA Head Office - my sincere thanks for your committment to the advancement of football in the country.

Our sponsors have been wonderful allies during the period of transformation. Our deepest gratitude for their support to SAFA and its various programmes.

The media assisted greatly in promoting the activities of the Association. We will continue to strengthen the essential partnership between SAFA and the media.

The 1997-98 year holds promise for the realisation of many of the visions and dreams of those who worked tirelessly for the creation of a single controlling body for football in South Africa (1985-1992) in a single unified nation.

SAFA's international image, prestige and performance must rate amongst the best in Africa as well as the rest of the world.

It is a great honour to serve you and football.

I thank you.

Danny Jordaan
Chief Executive Officer





